



Cathy Homkey, Principal, Albany, NY

Cathy Homkey is a health system transformation expert with extensive knowledge and experience in designing, implementing and refining service delivery innovations, including value-based purchasing and Delivery System Reform Incentive Payment (DSRIP) programs. She has a proven history of effectively engaging hospitals, physician practices, behavioral health providers, community-based organizations, government, patients, and payers and aligning strategies and solutions across partners to achieve long-term success.

Since joining HMA, Cathy has been providing strategic support to Washington State Accountable Communities of Health (ACHs) and Connecticut State Innovation Model Program Management Office (CT SIM). As part of the Washington state Medicaid Transformation Demonstration, each ACH is tasked with developing and implementing projects aimed at transforming the Medicaid delivery system. Cathy has provided project plan design, technical assistance, financial modeling, and community-wide, multi-sector engagement and facilitation to develop regional strategies for population health management. Cathy worked with the CT SIM to bring together state agencies and multi-sector stakeholders, including community health collaboratives, and community leaders (representing consumers, providers and payers) in regions throughout the State to jointly provide input and guidance to design self-sustaining Health Enhancement Communities that will serve as the core entities positioned to ensure that Connecticut achieves its' population health goals.

Prior to joining HMA, Cathy served six years as CEO for the Adirondack Health Institute (AHI), a nonprofit joint venture including four hospitals and a federally qualified health center, focused on reforming the delivery system within the rural nine-county Adirondack Region in upstate New York. In collaboration with Medicaid, Medicare and seven commercial payers, she launched the Adirondack Medical Home Pilot, one of eight nationally recognized as a Multi-Payer Advanced Primary Care Practice Demonstration. Successfully elevating the quality of care, improving the patient experience and reducing costs, the pilot paved the way for a new clinically integrated accountable care organization (ACO) and the New York State health home care management initiative.

Focused on population health management, Cathy transitioned the AHI clinical and rural health network to a performing provider system (PPS), doubling unique partners within one year to 1,400. She secured a \$2.1 million DSRIP planning grant and \$187 million in DSRIP funding over five years to convene stakeholders, overhaul governance, and establish a leadership and operational framework that ensures both system accountability and partner-level performance.

Cathy also restructured and nurtured the growth of AHI, executing a progressive five-year strategic plan that resulted in expansion of board membership; a focused and balanced portfolio in three programmatic areas – community health services, health systems transformation and administrative services; and growth in annual revenue by more than \$7 million.

Cathy earned her bachelor's degree in accounting from Trinity College. She has served on the New York Rural Health Council, New York State Health Foundation Community Advisory Committee, and Adirondacks ACO Board of Directors.